

PEER LEARNING CLO FORUM 2018

HEALTH SYSTEM MEMBERSHIP

Adventist Health System
Advocate Health Care
Aurora Health Care
Baylor Scott & White Health
Bon Secours Health System
Cedars Sinai Medical Center
Christiana Care Health System
Cleveland Clinic
Cone Health
Hawai'i Pacific Health
Lehigh Valley Health Network
Intermountain Healthcare
Michigan Medicine
Montefiore Health System
NewYork-Presbyterian
Northwestern Memorial HealthCare
Norton Healthcare
Ochsner Health System
Palmetto Health
Piedmont Healthcare
Providence St. Joseph Health
Sentara Healthcare
Spectrum Health
Sutter Health
UAB Medicine
UCLA Health Sciences
UnityPoint Health
Yale New Haven Health

**Membership as of 12/13/2017*

CHIEF LEARNING OFFICER

THE ACADEMY FORUMS

The Academy consists of 16 Executive Forums and two Summits (CEO and Trustee). This peer network is designed for senior-level corporate executives of the Top-100 Health Systems and prominent corporations who have similar challenges and opportunities.

THE CHIEF LEARNING OFFICER FORUM (CLO)

The Chief Learning Officer (CLO) Forum is designed for learning officers of the largest health systems whose organizations have similar challenges and opportunities by virtue of their size, focus on integration, and prominence in their communities.

The responsibilities of the Chief Learning Officer have grown dramatically over the years. With healthcare and integrated health systems evolving at a rapid pace, the need to organize around leadership, succession planning, integration, and learning and technology have become necessary directions for health systems. As a result, the Chief Learning Officer has assumed a larger and more important role.

PROGRAMMING

The Chief Learning Officer Forum convenes twice annually. Meeting topics are developed through active discussions with Forum members and focus on strategic initiatives. Formats vary and include a combination of case study profiles, guest speakers, and small and large group discussions:

- Topics - Include succession planning, employee engagement, culture, integration, and learning technologies;
- Health System Executive Discussions - Include challenging issues such as patient-as-consumer, innovative ways to improve performance, growth and M&A, and physician leaders in new care models;
- Fireside Chats- Compelling guests include prominent health and business executives, authors, and other successful individuals.

MEMBERSHIP BENEFITS

Members of the CLO Forum receive the following benefits:

- An exclusive peer network of CLOs representing Top-100 health systems;
- A stake in driving transformation through active strategy discussions about topics such as health system's innovation strategy and culture;
- Access to The Academy's member network, research, and advisory expertise.

STRATEGIC INDUSTRY PARTNERSHIPS

By design, The Academy Forums include a balance of health system and health industry executives collaborating within the guidelines of The Academy's Code of Conduct and Principles of Participation. Health system and industry executives interact to assess and anticipate trends, test new ideas, and collaborate to identify and accelerate new innovations.

FEES

The fee for the CLO Forum is \$3,500 per member annually. As with all forums, members are responsible for their own travel and lodging expenses.

ABOUT THE ACADEMY

The Academy provides unique, executive peer learning, complemented with rigorous and highly targeted research and advisory services to executives of Top-100 health systems. These services enable health system and industry members to cultivate the relationships, perspective, and knowledge not found anywhere else.

The Academy has created the first and only knowledge network exclusively focused on Top-100 health systems. This learning model is based on a proven approach that has been refined since 1998 working side-by-side with members. Components include:

Peer Learning

- Forums
- CEO Summit
- Trustee Institute
- Collaboratives
- Consortiums

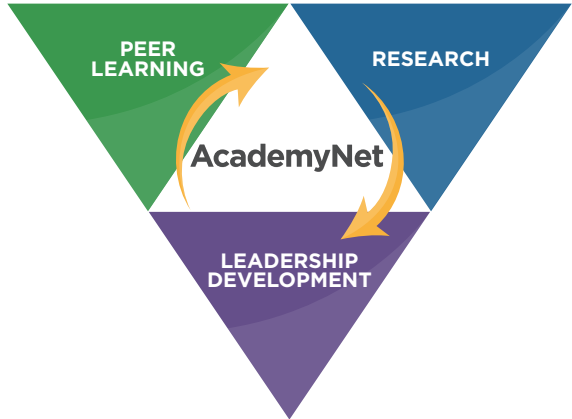
Research

- Strategic
- Consumer
- Health Policy
- Advisory

Leadership Development

- Leadership Programs
- Fellowships
 - Physicians, Nursing, Finance, & Operations

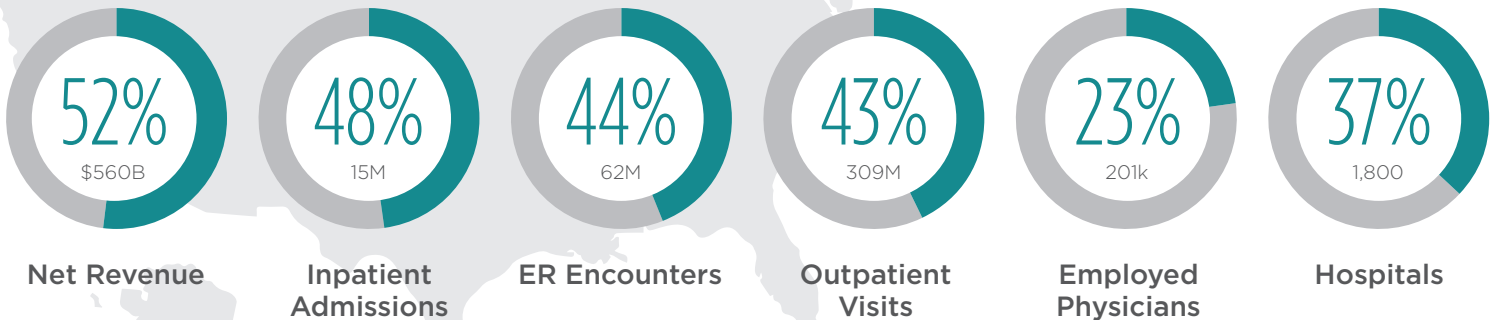
THE ACADEMY TOP-100 PROGRAMS



Since its inception, The Academy has built a material record of independent research and policy analysis and is definitive trusted source for Top-100 health system peer learning, leadership development and 24/7 online knowledge sharing via AcademyNet.

DID YOU KNOW?

The Academy Top-100 Health Systems Represent:



*2016 projections
Sources: American Hospital Association, Kaiser Family Foundation, Citi Health Care Group, The Academy Research

PEER LEARNING

EXECUTIVE FORUMS & COLLABORATIVES

The Academy Executive Forums

- Chief Medical Officer
- Chief Financial Officer
- Chief Nursing Officer
- Chief Operating Officer
- Treasurer
- Oncology
- Chief Medical Information Officer
- Chief Information Officer
- Government Relations Officer
- Chief Nursing Information Officer
- Chief Human Resources Officer
- Philanthropy
- Chief Strategy Officer
- Regional Chief Executive Officer
- Medical Group
- Chief Learning Officer

The Academy Summits

- Trustees Summit
- Chief Executive Officers Summit

The Academy Collaboratives

- Population Health
- Big Data
- Cybersecurity
- MACRA
- Consumer Consortium



“I look back on 1998, when I started with the first group of CMOs in The Academy, with great affection. The individuals I met then are great friends and colleagues today, and many of us have moved to the top of our respective health systems, which is a credit to The Academy. Most importantly, 18 years later, I can still pick up the phone and talk to these people to exchange ideas.”

- Rod Hochman, M.D.
President & CEO, Providence St. Joseph Health