

PEER LEARNING CMIO FORUM 2016

HEALTH SYSTEM MEMBERSHIP

Adventist Health

Adventist Health System

Advocate Health Care

Banner Health

Beaumont Health

Bon Secours Health System

Cone Health

Dignity Health

Duke University Health System

Elliot Health System

HCA Healthcare

Hawai'i Pacific Health

Hoag

Inova Health System

Lehigh Valley Health Network

MedStar Health

Memorial Hermann Health System

Mercy Health

Northwell Health

Norton Healthcare

Ochsner Health System

Presbyterian Healthcare Services

Providence Health & Services

Sharp HealthCare

Spectrum Health

Stanford Health Care

Tenet Healthcare

UnityPoint Health

University Hospitals

University of Maryland Medical System

Virtua

Yale New Haven Health System

CHIEF MEDICAL INFORMATION OFFICER

THE ACADEMY FORUMS

The Academy Forum experience is like no other. Senior health system leaders and their peers interact in a safe, transparent environment that fosters a culture of learning through open problem-solving and rigorous discussion.

THE CHIEF MEDICAL INFORMATION OFFICER FORUM (CMIO)

The CMIO Forum is designed for Chief Medical Information Officers of the largest health systems, whose organizations have similar challenges and opportunities by virtue of their size, focus on integration, and prominence in their communities.

PROGRAMMING

The CMIO Forum convenes twice annually. Meeting topics are developed through active discussions with CMIO Forum members and focus on future-oriented strategic topics. Formats vary and include a combination of case study profiles, guest speakers and small and large group discussions:

- Topics Changing roles in IT leadership, Meeting ever-increasing regulatory requirements and optimization of systems
- Issues Forums Health system and industry members share insights on opportunities and challenges facing large health systems
- Health System Discussions -Health system members convene to discuss key strategic issues and share best practices
- Fireside Chats Members gather for interviews with notable guests including health and business executives, political experts, authors, and other prominent individuals

STRATEGIC INDUSTRY PARTNERSHIPS

By design, The Academy Forums include a balance of health system and health industry executives collaborating within the guidelines of The Academy's Code of Conduct and Principles of Participation. Understanding that transformation is driven by societal and healthcare trends, health systems continuously evolve their innovation strategies and pursue superior execution. Health system and industry executives partner to assess and anticipate trends, test new ideas, and collaborate to identify and accelerate new innovations.

MEMBERSHIP BENEFITS

Members of the CMIO Forum receive the following benefits:

- An exclusive peer network of CMIOs representing Top-100 health systems
- lacktriangledown A stake in driving transformation through active strategy discussions with peers
- Access to The Academy's member network, research, and consulting expertise
- Annual membership is all-inclusive of meeting fees and meals; members are responsible for their own travel and lodging

ABOUT THE ACADEMY

The Academy provides unique, executive peer learning, complemented with rigorous and highly targeted research and advisory services to executives of Top-100 health systems. These services enable health system and industry members to cultivate the relationships, perspective, and knowledge not found anywhere else.

The Academy has created the first and only knowledge network exclusively focused on Top-100 health systems. This learning model is based on a proven approach that has been refined since 1998 working side-by-side with members. Components include:

Peer Learning

• Forums

• Trustee Institute

Collaboratives

Research

Leadership Development

- Health System
- Leadership Programs
- ConsumerHealth Policy
- Fellowships
- Advisory



Since its inception, The Academy has built a material record of independent research and policy analysis and is definitive trusted source for Top-100 health system peer learning, leadership development and 24/7 online knowledge sharing via AcademyNet.

Executives-in-Residence

The Academy Executives-in-Residence are recently retired senior-level health system or industry executives who contribute their experience and expertise to Academy programs:

John Anderson, M.D. – Former SVP & CMO Catholic Health Initiatives

Michael Berman, M.D. – CEO, The Michael A. Berman Group

Michael D. Blaszyk – Former EVP & CFO, Dignity Health

Heidi Crooks, R.N. - Former CNO & Senior Associate Director, Operations and Patient Care Services, UCLA Health

Mark Dixon - Former Regional President, Fairview Health Services

James Dwyer, D.O. – Former EVP & COO, Virtua

Michael Guthrie, M.D. – Executivein-Residence, University of Colorado – Denver Campus School of Business, Program in Health Administration

Charlie Hall – Former CFO, Piedmont Healthcare

John Koster, M.D. – Former President & CEO, Providence Health & Services

Catherine Koppelman, R.N. - Former CNO, University Hospitals

Robert Laskowski, M.D. - Former President and CEO, Christiana Care Health System **Keith Marton, M.D.** – Former SVP and CMO and Quality Officer, Providence Health & Services

Steve Mason – Former President and CEO, BayCare Health System

Frank Sample – Former CEO, Philips VISICU

Michael Tarwater – Former President and CEO, Carolinas Health System

Pamela Vukovich – Former CFO, Legacy Health

Charles Watts, M.D. – Former SVP of Medical Affairs and CMO, Northwestern Memorial HealthCare

Paul Wiles – Former President and CEO, Novant Health

Consulting Faculty

The Academy Consulting
Faculty include professors from
exceptional graduate programs
who provide the business school
foundation to help Academy
member executives create impact
and drive change:

Gregory Carpenter, Ph.D. -Kellogg School of Management, Northwestern University

Scott Harrington, Ph.D. – The Wharton School of the University of Pennsylvania

Pamela Peele, Ph.D. – University of Pittsburgh

I look back on 1998, when I started with the first group of CMOs in The Academy, with great affection. The individuals I met then are great friends and colleagues today, and many of us have moved to the top of our respective heath systems, which is a credit to The Academy. Most importantly, 18 years later, I can still pick up the phone and talk to these people to exchange ideas."

- Rod Hochman, M.D. President & CEO, Providence Health & Services

DID YOU KNOW?

The Academy Top-100 Health Systems Represent:



Revenue

66% _{22M}

Inpatient

Admissions

69% _{93M}

ER Encounters

48% 333M

Outpatient

Visits

39% _{5M} 45% 200k+ 41%

Employees

Employed Physicians Hospitals

Source: American Hospital Association, Kaiser Family Foundation, The Academy Research