

PEER LEARNING CNO FORUM 2018

HEALTH SYSTEM MEMBERSHIP

Adventist Health
Adventist Health System
Advocate Health Care
Aurora Health Care
Banner Health
Barnabas Health
BayCare Health System
Bon Secours Health System
Christiana Care Health System
Cleveland Clinic
Cone Health
CoxHealth
Duke University Health System
HCA Healthcare
Intermountain Healthcare
Lehigh Valley Health Network
Mayo Clinic
NewYork-Presbyterian
Northwell Health
Norton Healthcare
Ochsner Health System
Palmetto Health
Providence St. Joseph Health
Sentara Healthcare
Spectrum Health
Stanford Health Care
Sutter Health
UCLA Health
UnityPoint Health
University Hospitals
Vanderbilt University Medical Center
Virtua
Yale New Haven Health

**Membership as of 2/23/2018*

CHIEF NURSING OFFICER

THE ACADEMY FORUMS

The Academy consists of 16 Executive Forums and two Summits (CEO and Trustee). This peer network is designed for senior-level corporate executives of the Top-100 Health Systems and prominent corporations who have similar challenges and opportunities.

THE CHIEF NURSING OFFICER FORUM (CNO)

The CNO Forum is designed for Chief Nursing Officers of the largest health systems, whose organizations have similar challenges and opportunities by virtue of their size, focus on integration, and prominence in their communities.

PROGRAMMING

The CNO Forum convenes twice annually. Meeting topics are developed through active discussions with CNO Forum members and focus on future-oriented strategic topics. Formats vary and include a combination of case study profiles, guest speakers and small and large group discussions:

- Issues Forums – Health system and industry members share insights on opportunities and challenges facing large health systems
- Health System Discussions – Health system members convene to discuss key strategic issues and share best practices
- Fireside Chats – Members gather for interviews with notable guests including health and business executives, political experts, authors, and other prominent individuals

STRATEGIC INDUSTRY PARTNERSHIPS

By design, The Academy Forums include a balance of health system and health industry executives collaborating within the guidelines of The Academy's Code of Conduct and Principles of Participation. Understanding that transformation is driven by societal and healthcare trends, health systems continuously evolve their innovation strategies and pursue superior execution. Health system and industry executives partner to assess and anticipate trends, test new ideas, and collaborate to identify and accelerate new innovations.

MEMBERSHIP BENEFITS

Members of the CNO Forum receive the following benefits:

- An exclusive peer network of CNOs representing Top-100 health systems
- A stake in driving transformation through active strategy discussions with peers
- Access to The Academy's member network, research, and consulting expertise
- Annual membership is all-inclusive of meeting fees and meals; members are responsible for their own travel and lodging

ABOUT THE ACADEMY

The Academy provides unique, executive peer learning, complemented with rigorous and highly targeted research and advisory services to executives of Top-100 health systems. These services enable health system and industry members to cultivate the relationships, perspective, and knowledge not found anywhere else.

The Academy has created the first and only knowledge network exclusively focused on Top-100 health systems. This learning model is based on a proven approach that has been refined since 1998 working side-by-side with members. Components include:

Peer Learning

- Forums
- CEO Summit
- Trustee Institute
- Collaboratives
- Consortiums

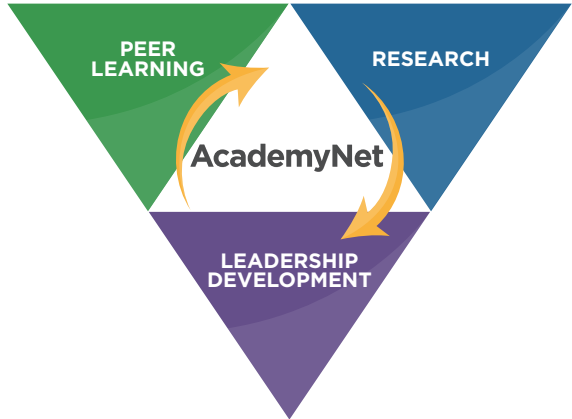
Research

- Strategic
- Consumer
- Health Policy
- Advisory

Leadership Development

- Leadership Programs
- Fellowships
 - Physicians, Nursing, Finance, & Operations

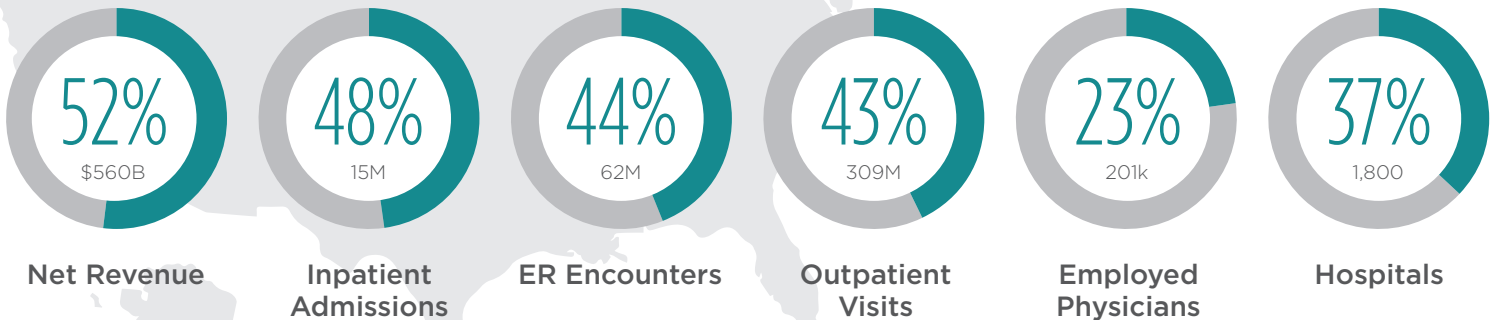
THE ACADEMY TOP-100 PROGRAMS



Since its inception, The Academy has built a material record of independent research and policy analysis and is definitive trusted source for Top-100 health system peer learning, leadership development and 24/7 online knowledge sharing via AcademyNet.

DID YOU KNOW?

The Academy Top-100 Health Systems Represent:



*2016 projections
Sources: American Hospital Association, Kaiser Family Foundation, Citi Health Care Group, The Academy Research

PEER LEARNING

EXECUTIVE FORUMS & COLLABORATIVES

The Academy Executive Forums

- Chief Medical Officer
- Chief Financial Officer
- Chief Nursing Officer
- Chief Operating Officer
- Treasurer
- Oncology
- Chief Medical Information Officer
- Chief Information Officer
- Government Relations Officer
- Chief Nursing Information Officer
- Chief Human Resources Officer
- Philanthropy
- Chief Strategy Officer
- Regional Chief Executive Officer
- Medical Group
- Chief Learning Officer

The Academy Summits

- Trustees Summit
- Chief Executive Officers Summit

The Academy Collaboratives

- Population Health
- Big Data
- Cybersecurity
- MACRA
- Consumer Consortium



“I look back on 1998, when I started with the first group of CMOs in The Academy, with great affection. The individuals I met then are great friends and colleagues today, and many of us have moved to the top of our respective health systems, which is a credit to The Academy. Most importantly, 18 years later, I can still pick up the phone and talk to these people to exchange ideas.”

- Rod Hochman, M.D.
President & CEO, Providence St. Joseph Health